



Barbican Centre Board

Date: WEDNESDAY, 16 MARCH 2016
Time: 9.30 am
Venue: COMMITTEE ROOMS, 2ND FLOOR, WEST WING, GUILDHALL

Members: Deputy John Tomlinson (Chairman)
Deputy Dr Giles Shilson (Deputy Chairman)
Deputy John Bennett
Lucy Frew
Tom Hoffman
Emma Kane
Roly Keating
Vivienne Littlechild
Jeremy Mayhew
Deputy Catherine McGuinness
Sir Brian McMaster
Wendy Mead
Cllr Guy Nicholson
Trevor Phillips
Judith Pleasance
Keith Salway
Tom Sleigh
Michael Welbank

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N.B. Part of this meeting could be the subject of audio or visual recording

**John Barradell
Town Clerk and Chief Executive**

A number of items on the agenda have already been considered by the Board's Finance Committee and it is therefore proposed that they be approved or noted without discussion. These items have been marked with a star (*). Any Member is able to request that an item be unstarred and subject to discussion; Members are asked to inform the Town Clerk or Chairman of this request prior to the meeting.

AGENDA

1. **APOLOGIES**
2. **MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**
3.
 - a) **BOARD MINUTES**
To approve the public minutes and summary of the Barbican Centre Board meeting held on 20 January 2016.

For Decision
(Pages 1 - 6)
 - b) **MINUTES OF THE RISK COMMITTEE**
To receive the draft public minutes and summary of the Risk Committee of the Barbican Centre Board held on 20 January 2016.

For Information
(Pages 7 - 10)
 - c) **MINUTES OF THE NOMINATIONS COMMITTEE**
To receive the draft public minutes and summary of the meeting held on 11 February 2016.

For Information
(Pages 11 - 14)
 - d) **MINUTES OF THE FINANCE COMMITTEE**
To receive the draft public minutes and summary of the Finance Committee of the Barbican Centre Board meeting held on 1 March 2016.

For Information
(Pages 15 - 18)
4. **OUTSTANDING ACTIONS AND WORKPLAN**
Report of the Town Clerk.

For Information
(Pages 19 - 22)
5. **ROLE SPECIFICATION FOR BOARD MEMBERS**
Report of the Town Clerk.

For Decision
(Pages 23 - 26)
6. **INCOME GENERATION**
Report of the Chamberlain.

For Decision
(Pages 27 - 38)

7. **MANAGEMENT REPORT BY THE CENTRE'S DIRECTORS**
Report of the Managing Director.
For Information
(Pages 39 - 52)
8. **EX HALL 1 HIGH VOLTAGE TRANSFORMER ROOM ALARM INCIDENT**
Report of the Director of Operations & Buildings.
For Information
(Pages 53 - 56)
9. **THEATRE PRESENTATION**
Report of the Director of Arts.
(N.B. To be considered with the non-public appendices at item 14).
For Information
(Pages 57 - 66)
10. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD**
11. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**
12. **EXCLUSION OF THE PUBLIC**
MOTION – That under Section 100A of the Local Government Act 1972, the public be excluded from the meeting for the following items, on the grounds that they involve the likely disclosure of Exempt Information, as defined in Part 1, of Schedule 12A of the Local Government Act.
13. a) **NON-PUBLIC BOARD MINUTES**
To agree the non-public Minutes of the Barbican Centre Board meeting held on 20 January 2016.
For Decision
(Pages 67 - 72)
- b) **NON-PUBLIC MINUTES OF THE RISK COMMITTEE**
To receive the draft non-public minutes of the Risk Committee of the Barbican Centre Board held on 20 January 2016.
For Information
(Pages 73 - 76)
- c) **NON-PUBLIC MINUTES OF THE NOMINATIONS COMMITTEE**
To receive the draft non-public minutes of the Nominations Committee held on 11 February 2016 and consider the recommendations made in respect of the prospective reappointment of two external Members.
For Decision
(Pages 77 - 78)
- d) **NON-PUBLIC MINUTES OF THE FINANCE COMMITTEE**
To receive the draft non-public minutes of the Finance Committee of the Barbican Centre Board held on 1 March 2016 (TO FOLLOW).
For Information

14. **THEATRE PRESENTATION: NON-PUBLIC APPENDICES**
To be considered in conjunction with item 9.
For Information
(Pages 79 - 84)
15. **MARKETING & COMMUNICATIONS PRESENTATION**
Report of the Director of Arts.
For Information
(Pages 85 - 100)
16. **BARBICAN CENTRE MANAGEMENT STRUCTURE**
Report of the Managing Director.
For Information
(Pages 101 - 124)
17. **BARBICAN CAPITAL WORKS: FIVE YEAR PLAN**
Report of the Director of Operations & Buildings.
For Decision
(Pages 125 - 140)
18. ***UPDATE ON CAPITAL WORKS**
Report of the Director of Operations & Buildings.
For Decision
(Pages 141 - 150)
19. ***BUSINESS PLAN 2016-19**
Report of the Managing Director.
For Information
(Pages 151 - 190)
20. ***SERVICE BASED REVIEW ROADMAP**
Report of the Managing Director.
For Information
(Pages 191 - 192)
21. ***BUDGET UPDATE**
Report of the Chief Operating & Financial Officer.
For Information
(Pages 193 - 196)
22. ***BUSINESS REVIEW**
Report of the Chamberlain.
For Information
(Pages 197 - 202)
23. **DEVELOPMENT UPDATE**
Report of the Chief Operating & Financial Officer.
For Information
(Pages 203 - 206)

24. ***BAD DEBTS ANNUAL UPDATE**
Report of the Chamberlain.
For Information
(Pages 207 - 210)
25. **BARBICAN CAMPUS PROJECTS UPDATE**
Report of the Director of Operations & Buildings.
For Information
(Pages 211 - 214)
26. **RISK UPDATE**
Report of the Chief Operating & Financial Officer.
For Information
(Pages 215 - 228)
27. ***REPORT OF URGENT ACTION TAKEN**
Report of the Town Clerk.
For Information
(Pages 229 - 232)
28. **QUESTIONS RELATING TO THE WORK OF THE BOARD**
29. **ANY OTHER BUSINESS THE CHAIRMAN CONSIDERS URGENT**